



For the next 100 years – long-term vision (direction of evolution)

In 2026, Mitsuuroko Group marks its 100th anniversary since establishment. While maintaining energy-related businesses rooted in our founding as our core, we have become a diversified corporate group operating in the Power & Electricity Business, Foods Business, Living & Wellness Business, and Overseas Business.

I believe these businesses are the embodiment of our ongoing endeavors to create value based on our management philosophy, “A Lifestyle Producer,” and our desire to support the diverse lifestyles of many people in various situations.

As we face the “next 100 years,” our basic stance of identifying and providing exactly what society needs, with the highest quality, will remain unchanged. What sets Mitsuuroko Group apart is our commitment to “keeping everyday special through the evolution of lifeline services and the pursuit of well-being.”

The current businesses can be broadly grouped as

Message from the Chairperson of the Sustainability Committee

Mitsuuroko Group’s evolution into a company that creates new social value

Senior Managing Officer and CSO

Terufumi Shimizu

“businesses that support everyday life” and “businesses that enrich everyday life.” Going forward, I believe the former should evolve from ensuring safety and security to delivering comfort, while the latter should evolve from fulfilling daily needs to inspiring and delighting people.

I believe that this direction of evolution will lead Mitsuuroko Group to create new value.

Toward deeper sustainability management – contribution to planetary health

Mitsuuroko Group has identified six materiality items, determined initiatives for each business area, set numerical targets, and continues to work toward solving key issues.

These activities must realize both social value and economic value, and as a Group engaged in a wide range of social infrastructure businesses, we see this an area where we can truly leverage our unique strengths.

Furthermore, our activities to address each materiality must be balanced and not conflict with one another. To guide this, we are newly introducing “contribution to planetary health” as a core principle.

Planetary health is a concept based on the notion that the health of the global environment and human health are interdependent. Currently, various countries and organizations are working to implement this concept into society.

Within our Group as well, I believe this concept should always be considered as a guideline when putting our management philosophy, “A Lifestyle Producer,” into practice. Moreover, it will serve as a major direction as we advance our Group’s sustainability management into a new phase.

The Sustainability Committee has formed the Planetary Health Project as a foundation to embed the concept of planetary health within our Group and support the initial stages of its implementation in society.

Message from the Chairperson of the Sustainability Committee

Planetary health project – proof of concept

As the first initiative of the Planetary Health Project, we are conducting a proof of concept in Fujioka City, Gunma – closely associated with our founder – to explore methods for achieving both “planetary health” and “human health,” and to verify their effectiveness. This activity is being carried out with the cooperation of external companies that have focused on planetary health, as well as strong support from the teachers and students at agricultural high schools in Fujioka City. This initiative truly embodies collaboration among

industry, academia, and government, and serves as a model for accelerating the social implementation of planetary health that our project aims to achieve. We intend to expand such efforts to various regions in the future.

The materiality selected by our Group will be appropriately updated according to the progress of issue resolution and changes in the external environment, and the measures we take will continue to diversify.

In this situation, as a Lifestyle Producer that provides new value to society, we will continue to expand initiatives to realize planetary health and remain committed to building a sustainable society where people can continue to enjoy healthy fulfilling lifestyles.

Planetary Health Project

